





The world on a plate.

New ready meals with exciting ethnic flavors.







# By the numbers: The tale of the new dining table.

International food is becoming more popular year on year. People want to experience new and exciting tastes and textures. When asked, 47% of millennials said their eating was "adventurous." While many who seek out global tastes like to experience "authentic formats", over half want those world-famous tastes appearing in new, ready-to-eat and on-the-go formats.

That ready-to-eat market is growing every day. In 2019 the sector was worth just over USD \$195 billion. That number is expected to grow annually by 5.5% for the next five years.

But this is not the ready-to-eat food of yesterday. This is a new day.

47%
of millennials said
their eating was
"adventurous."

\$195B USD

The ready-to-eat food market's value in 2019.

5.5%

The expected annual growth rate for the ready-to-eat market in the next five years.





## Convenient meal solutions no longer get to cut corners.

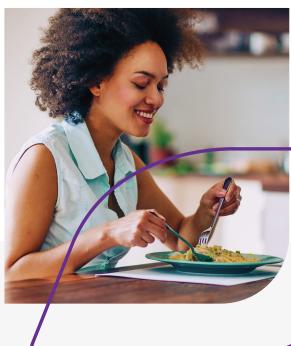
In the past, ready-to-eat meals were always given a bit of a pass when it came to taste and ingredients. Long gone are the days of, "sure, it isn't that good, but it is quick." Consumers want the best of the best. And they want it now.

That's why ADM has formed Culinary Crafted Solutions<sup>5M</sup>. A program that relies on a team of global chefs to help develop a line-up of international foods that are as delicious as they are convenient.

"Like never before, people are eating foods from all over the world. Our job is to bring those tastes to life in new and innovative ways." says Chef John Stephanian, ADM VP, Global Culinary & Innovation.

The chef-led team at ADM's kitchens also uncovered three important factors integral to creating convenient global dishes: they needed to have real ingredients, clean labels, and can never, ever be boring!





#### The real deal.

When ADM Chefs develop dishes, they start always with real ingredients. It's the foundation of great taste. They prepare those real ingredients in small batches, like a great cook would do when preparing a meal for their

family. They marinate, slow roast, sauté, braise – whatever it takes to create real flavor. Whether that be smoky, spicy, mild, umami, when they start with real ingredients, the final sauce, marinade or protein is as good as it can be.



## Ingredients you can pronounce.

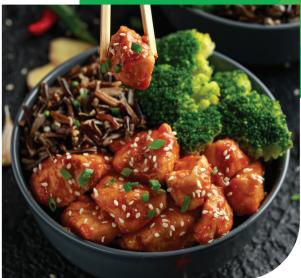
Not being able to say the name of an international dish or recipe is something by which people may be intrigued. Not being able to say the name of an ingredient is another story altogether. Luckily, ADM Chefs' commitment to real ingredients also stretches to ingredient lists that tend to read "clean and clear" in the mind of the consumer.

Natural coloring is key to clean labels, for example, which is why ADM created the Colors From Nature™ portfolio. It includes a rainbow of possibilities from divine caramel colors to brilliant white hues using food solutions. Each one is derived from natural sources.

Sodium content is always on the radar of consumers, especially in the ready-to-eat category. ADM's Chef Team meets that need by using sea salt alongside other natural modulators and enhancers to build back great flavor in sodium-reduced products.

## Taking chances can lead to some delicious food.





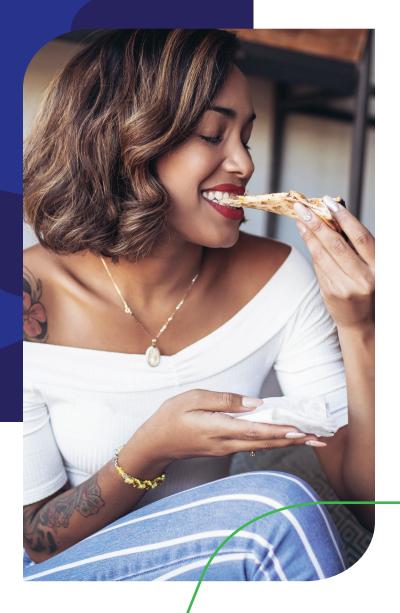
While ADM has great respect for global food traditions, it's clear that consumers are now looking to blur boundaries. The fusion of different foods is becoming a significant trend. Ten years' ago, concepts like Korean Tacos would have received many "you just can't do that" sentiments but, now it's the mixed trend that people are seeking.

That's why ADM Chefs are offering products like ethnic spice pastes. It allows people to mix and play with tastes and traditions. Thai with South American. Indian with American.

All resulting in a wonderfully delicious, "United Nations" of food choice.







#### What a time to eat.

Never has there been so much opportunity for consumers to taste food of the world. It's something ADM is committed to every day. Great international food – served in a way consumers want.

The world on their plate. Easy. And ready when they are.

### Let's Collaborate.

844-441-FOOD | food@adm.com adm.com/readymeals

ARCHER DANIELS MIDLAND COMPANY DISCLAIMS ANY AND ALL WARRANTIES, WHETHER EXPRESS OR IMPLIED, AND SPECIFICALLY DISCLAIMS THE IMPLIED WARRANTIES OF MERCHANTABILITY, FITNESS FOR A PARTICULAR PURPOSE, AND NON-INFRINGEMENT. OUR RESPONSIBILITY FOR ANY CLAIM IS LIMITED TO THE PURCHASE PRICE OF MATERIAL PURCHASED FROM US. CUSTOMERS ARE RESPONSIBLE FOR OBTAINING ANY LICENSES OR OTHER RIGHTS THAT MAY BE NECESSARY TO MAKE, USE, OR SELL PRODUCTS CONTAINING OUR INGREDIENTS. ANY CLAIMS MADE BY CUSTOMERS REGARDING INGREDIENT TRAITS MUST BE BASED ON THE SCIENTIFIC STANDARD AND REGULATORY/LEGISLATIVE REQUIREMENTS OF THE COUNTRY IN WHICH THE FINAL PRODUCTS ARE OFFERED FOR SALE.